AUDITING PROCEDURES REPORT

		County Washte	enaw County			
Audit Date March 31, 2006 We have audited the financial statements of this local unit of government and re	Date Accountant	Washte	naw County			
March 31, 2006 June 2, 2006 We have audited the financial statements of this local unit of government and re	Date Accountant					
We have audited the financial statements of this local unit of government and re	0 1 1 5 00					
	30 Kombor 0/ 2000					
with the Statements of the Governmental Accounting Standards Board (GASI Counties and Local Units of Government in Michigan by the Michigan Departm We affirm that: 1. We have complied with the Bulletin for the Audits of Local Units of Government	B) and the <i>Uniform Reporting</i> nent of Treasury.					
2. We are certified public accountants registered to practice in Michigan.	v					
We further affirm the following. "Yes" responses have been disclosed in the fin and recommendations.	ancial statements, including t	ne notes, or in tl	he report of commen			
You must check the applicable box for each item below: yes no 1. Certain component units/funds/agencies of the local ur yes no 2. There are accumulated deficits in one or more of this un yes no 3. There are instances of non-compliance with the Uniform yes no 4. The local unit has violated the conditions of either an order issued under the Emergency Municipal Loan Act yes no 5. The local unit holds deposits/investments which do not [MCL 129.91] or P.A. 55 of 1982, as amended [MCL 38] yes no 6. The local unit has been delinquent in distributing tax re yes no 7. The local unit has violated the Constitutional requiremer (normal costs) in the current year. If the plan is more normal cost requirement, no contributions are due (pair yes no 9. The local unit has not adopted an investment policy as	nit's unreserved fund balances m Accounting and Budgeting der issued under the Municipa comply with statutory require 8.1132]) evenues that were collected font (Article 9, Section 24) to funt than 100% funded and the od during the year).	Act (P.A. 2 of 1 I Finance Act or ments. (P.A. 20 or another taxin d current year ea overfunding created by P.A. 266 of	ngs (P.A. 275 of 1980) 1968, as amended). its requirements, or a 0 of 1943, as amende g unit. arned pension benefi dits are more than the			
We have enclosed the following:	Enclosed	To Be Forwarde	Not ed Required			
The letter of comments and recommendations.						
Reports on individual federal assistance programs (program audits).			\boxtimes			
Single Audit Reports (ASLGU).						
Certified Public Accountant (Firm Name): PLANTE & MOR	AN, PLLC					
Street Address	City	State	ZIP			
	Ann Arbor	MI	48104			
Accountant Signature		, 	•			
Plante & Moran, PLLC						

Salem Township Washtenaw County, Michigan

Financial Report
with Supplemental Information
March 31, 2006

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Independent Auditor's Report

To the Board of Trustees Salem Township Washtenaw County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Salem Township, Washtenaw County, Michigan (the "Township") as of and for the year ended March 31, 2006, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Salem Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Salem Township as of March 31, 2006 and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis and the budgetary comparison schedules, as identified in the table of contents, are not a required part of the basic financial statements but are supplemental information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management, regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.



To the Board of Trustees Salem Township

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Salem Township's basic financial statements. The accompanying other supplemental information, as identified in the table of contents, is presented for the purpose of additional analysis and is not a required part of the basic financial statements. The other supplemental information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Plante & Moran, PLLC

June 2, 2006

Management's Discussion and Analysis

Our discussion and analysis of Salem Township, Michigan's financial performance provides an overview of the Township's financial activities for the fiscal year ended March 31, 2006. Please read it in conjunction with the Township's financial statements.

Financial Highlights

As discussed in further detail in this discussion and analysis, the following represents the most significant financial highlight for the year ended March 31, 2006:

• Total net assets related to the Township's governmental activities increased by approximately \$567,000.

Using this Annual Report

This annual report consists of a series of financial statements. The statement of net assets and the statement of activities provide information about the activities of Salem Township as a whole and present a longer-term view of the Township's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year, and whether the taxpayers have funded the full cost of providing government services.

The fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds. The fiduciary fund statements provide financial information about activities for which the Township acts solely as a trustee or agent for the benefit of those outside of the government.

Management's Discussion and Analysis (Continued)

Salem Township as a Whole

The following table shows, in a condensed format, the net assets as of the current date and compared to the prior year (in thousands of dollars):

	Governmental Activities			Business-type Activities				Total				
		2006		2005		2006	2005			2006		2005
Assets												
Current assets	\$	5,845	\$	5,290	\$	728	\$	678	\$	6,573	\$	5,968
Noncurrent assets	_	2,059		2,095		3,924	_	3,928		5,983		6,023
Total assets		7,904		7,385		4,652		4,606		12,556		11,991
Liabilities												
Current liabilities		16		16		167		178		183		194
Long-term liabilities		12				2,020		2,190		2,032		2,190
Total liabilities		28		16		2,187		2,368		2,215		2,384
Net Assets												
Invested in capital assets -												
Net of related debt		2,058		2,095		344		248		2,402		2,343
Restricted		3		- 11		-		-		3		11
Unrestricted		5,815		5,263	_	2,121	_	1,990		7,936		7,253
Total net assets	\$	7,876	\$	7,369	\$	2,465	\$	2,238	\$	10,341	\$	9,607

Salem Township's combined net assets increased 6 percent from \$9.6 million to \$10.3 million this fiscal year. This was a result of two factors: one, a full fiscal year's payments of gas royalties received after the conclusion of the GRS lawsuit, and, secondly, the further reduction of long-term liabilities with regular payments to the bond program to pay for the sewer plant expansion. Overall, total liabilities decreased 7 percent during the year.

Unrestricted net assets - the part of net assets that can be used to finance day-to-day operations - increased by \$552,000 for the governmental activities. This represents an increase of 9 percent. The current level of unrestricted net assets for our governmental activities stands at \$5.815 million, giving the Township funding reserves that would cover the next three budget years.

Management's Discussion and Analysis (Continued)

The following table shows the changes in the net assets during the current year and as compared to the prior year (in thousands of dollars):

	Governme	ntal Activities	Business-ty	pe Activities	Total		
	2006	2005	2006	2005 2006		2005	
Revenue							
Program revenue:							
Charges for services	\$ 172	\$ 145	\$ 106	\$ 102	\$ 278	\$ 247	
Capital grants and							
contributions	2	27	71	136	73	163	
General revenue:							
Landfill/host community							
fees	1,080	569	-	-	1,080	569	
State-shared revenue	380	377	_	_	380	377	
Unrestricted							
investment earnings	164	35	92	82	256	117	
Franchise fees	42	38	_	_	42	38	
Miscellaneous	31	17	_	_	31	17	
Lawsuit settlement		2,102				2,102	
Total revenue	1,871	3,310	269	320	2,140	3,630	
Program Expenses							
General government	568	531	-	-	568	531	
Public safety	385	356	-	-	385	356	
Public works	171	44	-	-	171	44	
Community and							
economic development	237	200	-	-	237	200	
Recreation and culture	2	I	-	-	2	I	
Water and sewer			208	213	208	213	
Total program							
expenses	1,363	1,132	208	213	1,571	1,345	
Change in Net Assets	<u>\$ 508</u>	\$ 2,178	<u>\$ 61</u>	<u>\$ 107</u>	<u>\$ 569</u>	\$ 2,285	

Governmental Activities

Salem Township's total governmental revenues increased substantially due to the full-year effect of gas royalty monies with a net impact of over \$500,000. Additionally, with an increase in interest rates, the Township earned approximately \$130,000 more this fiscal year.

Although there were some projections at the beginning of the fiscal year that state revenue-sharing monies would be reduced, the Township saw state revenue-sharing remain steady from the prior year. As a result, the Township has exceeded its conservative budget estimates on state-shared revenue.

Management's Discussion and Analysis (Continued)

Due to the favorable improvement in revenue received, the Township budgeted additional funds for road maintenance during the year which had been reduced for prior fiscal years. Additional road maintenance, along with other site improvements and maintenance projects, increased overall expenditures \$230,000 from a year earlier.

Business-type Activities

Salem Township's business-type activity consists of the Sewer Fund. Sewage treatment for the hamlet is provided through a Salem Township-owned and operated sewage treatment plant. Compared to 2005, the Township had reduced revenue of \$51,000 or 16 percent. Charges for services decreased \$4,000, and capital grants and contributions were \$65,000 lower. This was due to a reduction in new tap fee revenue of 50 percent. In spite of these reduced revenues, the change in net assets for the Sewer Fund had a favorable increase of \$61,000.

Salem Township's Funds

The Salem Township Board creates funds to help manage money for specific purposes as well as to show accountability for certain activities. The Township's major funds are the General Fund and Sewer Fund. Additionally, the Township has an Agency Fund that handles escrow monies that are administered by the Building Department.

The General Fund pays for most of the Township's governmental services. A majority of the revenue funding comes from landfill/host community fees, gas royalty fees, and state revenue sharing. The most significant expenditures are for the fire department, police services contracted with Washtenaw County, and general government services operations.

General Fund Budgetary Highlights

With a conclusion of the litigation in early 2005 in favor of the Township and the resulting payment of over \$2,000,000 for gas royalty fees, the Township's cash resources exceeded \$5,000,000 at the beginning of the fiscal year. Over the course of the year, as the Federal Reserve increased interest rates, the Township gained significant additional revenues from interest earnings. This item, coupled with a better than expected revenue stream from gas royalties for the year, enabled the Township to receive revenues of approximately \$1.8 million.

With the improved revenue picture for the fiscal year, the Township allocated funds for necessary road maintenance projects. Six sections of gravel roads were improved with limestone and/or asphalt during the year as well as general grading and dust control that resulted in expenditures of approximately \$140,000.

Management's Discussion and Analysis (Continued)

Capital Asset and Debt Administration

The primary assets owned by the Township are the wastewater treatment facility, vacant land parcels in the Township, the town hall building, the fire department with vehicles, and equipment.

Economic Factors and Next Year's Budgets and Rates

For the upcoming year, the Township conservatively estimates expenditures of \$1.766 million including a contingency of almost \$140,000. If the income were to match what was received the past fiscal year, and the Township maintains the current level of expenditures, a favorable increase of \$250,000 is anticipated.

The issue of contracting police services with Washtenaw County escalated this year. Salem Township, along with two other townships, did not sign the four-year contract offered by the County. In order to protect the Township law enforcement services provided by the current deputy assigned to the Township, the Township entered into joint litigation to ensure coverage would continue, and attempt to lower the costs that the County is forcing on participating communities that contract for police services. This issue is still progressing through the legal process and a final determination may be issued by year end.

Contacting Salem Township's Management

This financial report is intended to provide our citizens, taxpayers, customers, and investors with a general overview of the Township's finances and to show the Township's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the clerk's office.

Statement of Net Assets March 31, 2006

	Primary Government								
	Business-type								
	Go	vernmental	,	Activities					
	Activities			ewer Fund)		Total			
Assets									
Cash and cash equivalents (Note 3)	\$	2,133,631	\$	759,308	\$	2,892,939			
Investments (Note 3)		3,414,163		-		3,414,163			
Receivables - Net:									
Landfill		128,419		-		128,419			
Customers		-		31,382		31,382			
Special assessments		-		1,393,888		1,393,888			
Other		82,180		-		82,180			
Internal balances (Note 5)		62,190		(62,190)		-			
Prepaid costs and other assets		24,693		-		24,693			
Nondepreciable capital assets (Note 4)		1,579,700		_		1,579,700			
Depreciable capital assets - Net (Note 4)		478,712		2,529,670		3,008,382			
Total assets		7,903,688		4,652,058		12,555,746			
Liabilities									
Accounts payable		9,692		-		9,692			
Accrued and other liabilities		6,223		1,673		7,896			
Noncurrent liabilities (Note 6):									
Due within one year		-		165,000		165,000			
Due in more than one year		11,780		2,020,000		2,031,780			
Total liabilities		27,695		2,186,673		2,214,368			
Net Assets									
Invested in capital assets - Net of									
related debt		2,058,412		344,670		2,403,082			
Restricted - Village Green		2,809		=		2,809			
Unrestricted		5,814,772		2,120,715		7,935,487			
Total net assets	\$	7,875,993	\$	2,465,385	\$	10,341,378			

		Program Revenues					
			Operating			Capital Grants	
		С	harges for	Gr	ants and		and
	 Expenses		Services	Con	tributions	Cor	ntributions
Functions/Programs							
Primary government:							
Governmental activities:							
General government	\$ 568,412	\$	31,320	\$	-	\$	-
Public safety	385,900		1,404		-		-
Public works	171,318		-		-		-
Community and economic development	237,152		138,969		-		-
Recreation and culture (Village Green)	 1,606						2,005
Total governmental activities	1,364,388		171,693		-		2,005
Business-type activities - Sewer	 208,222		106,206				70,750
Total primary government	\$ 1,572,610	\$	277,899	\$	-	\$	72,755

General revenues:

Landfill/Host community fees
State-shared revenues
Interest from customer assessments
Unrestricted investment earnings
Franchise fees
Miscellaneous

Total general revenues

Change in Net Assets

Net Assets - Beginning of year

Net Assets - End of year

Statement of Activities Year Ended March 31, 2006

Net	(Expense)	Revenue and Changes in Net Assets	
-----	-----------	-----------------------------------	--

	Their (Expense) Revenue and Changes III 1 tee? Issues						
	Pr	ıma	ry Governme	nt			
G	overnmental	Βι	usiness-type				
	Activities		Activities		Total		
			_				
\$	(537,092)	\$	-	\$	(537,092)		
	(384,496)		_		(384,496)		
	(171,318)		-		(171,318)		
	(98,183)		-		(98,183)		
	399		-		399		
	(1,190,690)		-		(1,190,690)		
_			(31,266)		(31,266)		
	(1,190,690)		(31,266)		(1,221,956)		
	1,079,824		_		1,079,824		
	380,168		-		380,168		
	-		67,455		67,455		
	164,069		25,004		189,073		
	41,806		=		41,806		
	31,134		<u>-</u>		31,134		
_	1,697,001		92,459		1,789,460		
	506,311		61,193		567,504		
	7,369,682		2,404,192		9,773,874		
\$	7,875,993	\$	2,465,385	\$	10,341,378		

Governmental Fund General Fund Balance Sheet March 31, 2006

Assets		
Cash and cash equivalents (Note 3)	\$	2,133,631
Investments (Note 3)	·	3,414,163
Receivables - Net:		
Landfill		128,419
Other		82,180
Prepaid insurance		24,693
Due from Sewer Enterprise Fund (Note 5)		62,190
Total assets	<u>\$</u>	5,845,276
Liabilities and Fund Balances		
Liabilities		
Accounts payable	\$	9,692
Other liabilities		6,223
Total liabilities		15,915
Fund Balances		
Reserved:		
Prepaid expenditures		24,693
Village Green		2,809
Unreserved		5,801,859
Total fund balances		5,829,361
Total liabilities and fund balances	<u>\$</u>	5,845,276
Fund Balance - Governmental fund Amounts reported for governmental activities in the statement of net assets are different because:	\$	5,829,361
Capital assets used in governmental activities are not financial		
resources and are not reported in the funds		2,058,412
Compensated absences are included as a liability		(11,780)
Net assets of governmental activities	\$	7,875,993

Governmental Fund General Fund Statement of Revenue, Expenditures, and Changes in Fund Balance Year Ended March 31, 2006

Revenue	
Licenses and permits	\$ 127,864
State-shared revenues	380,168
Landfill/Host community fees (Note 7):	
Host fees	419,832
Gas royalties	618,685
Compost host fees	 41,307
Total landfill/host community fees	1,079,824
Local sources	30,163
Interest and rentals	164,069
Other	 79,630
Total revenue	1,861,718
Expenditures - Categorized by budget - Current	
General government	796,755
Public safety	338,791
Public works	161,609
Capital improvements	 9,579
Total expenditures	 1,306,734
Excess of Revenue Over Expenditures - Net change in fund balance	554,984
Fund Balance - Beginning of year	 5,274,377
Fund Balance - End of year	\$ 5,829,361

Governmental Fund - General Fund Reconciliation of the Statement of Revenue, Expenditures, and Changes in Fund Balances of Governmental Fund to the Statement of Activities Year Ended March 31, 2006

Net Change in Fund Balances - General Fund	\$	554,984
Amounts reported for governmental activities in the statement of activities are different because:		
Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation:		
Depreciation		(55,558)
Capital outlay expenditures		18,665
Compensated absences are included as an expense		(11,780)
Change in Net Assets of Governmental Activities	<u>\$</u>	506,311

Proprietary Fund Enterprise Fund - Sewer Fund Statement of Net Assets March 31, 2006

Assets		
Current assets:		
Cash and cash equivalents (Note 3)	\$	759,308
Receivables - Net:		
Customers		31,382
Special assessments		1,393,888
Total current assets		2,184,578
Noncurrent assets - Capital assets (Note 4)	_	2,529,670
Total assets		4,714,248
Liabilities		
Current liabilities:		
Accrued and other liabilities		1,673
Due to General Fund (Note 5)		62,190
Current portion of long-term debt (Note 6)		165,000
Total current liabilities		228,863
Noncurrent liabilities - Long-term debt - Net of current portion (Note 6)		2,020,000
Total liabilities		2,248,863
Net Assets		
Investment in capital assets - Net of related debt		344,670
Unrestricted		2,120,715
Total net assets	\$	2,465,385

Proprietary Fund Enterprise Fund - Sewer Fund Statement of Revenue, Expenses, and Changes in Net Assets Year Ended March 31, 2006

Operating Revenue - Sewage disposal charges	\$	106,206
Operating Expenses		
Cost of sewage treatment		17,850
Maintenance		63,902
Billing and administrative costs		1,276
Depreciation		68,568
Total operating expenses	_	151,596
Operating Loss		(45,390)
Nonoperating Revenue (Expenses)		
Tap fees		70,750
Interest income		92,459
Interest expense	_	(56,626)
Change in Net Assets		61,193
Net Assets - Beginning of year	_	2,404,192
Net Assets - End of year	\$	2,465,385

Proprietary Fund Enterprise Fund - Sewer Fund Statement of Cash Flows Year Ended March 31, 2006

Cash Flows from Operating Activities	
Receipts from customers	\$ 102,442
Payments to suppliers	(83,196)
Net cash provided by operating activities	19,246
Cash Flows from Noncapital Financing Activities - Repayments to other funds	(8,799)
Cash Flows from Capital and Related Financing Activities	
Collection of customer assessments (principal and interest)	169,088
Collection of connection fees	70,750
Principal and interest paid on capital debt	(237,525)
Net cash provided by capital and related	2,313
financing activities	2,313
Cash Flows from Investing Activities - Interest received on investments	25,004
Net Increase in Cash and Cash Equivalents	37,764
Cash and Cash Equivalents - Beginning of year	721,544
Cash and Cash Equivalents - End of year	\$ 759,308
Reconciliation of Operating Loss to Net Cash from Operating	
Activities	
Operating loss	\$ (45,390)
Adjustments to reconcile operating loss to net cash from	
operating activities:	
Depreciation and amortization	68,568
Changes in assets and liabilities:	
Receivables	(3,764)
Accounts payable	(168)
Net cash provided by operating activities	\$ 19,246

Noncash Investing, Capital, and Financing Activities - There were no noncash investing, capital, or financing activities during the year ended March 31, 2006.

Fiduciary Funds Agency Funds Statement of Assets and Liabilities March 31, 2006

Assets - Cash and cash equivalents (Note 3)	<u>\$</u>	191,857
Liabilities		
Due to other governmental units	\$	77,964
Refundable deposits		113,893
Total liabilities	\$	191,857

Note I - Summary of Significant Accounting Policies

The accounting policies of Salem Township, Washtenaw County, Michigan (the "Township") conform to accounting principles generally accepted in the United States of America (GAAP) as applicable to governmental units. The following is a summary of the significant accounting policies used by Salem Township, Washtenaw County, Michigan:

Reporting Entity

Salem Township, Washtenaw County, Michigan is governed by an elected sevenmember board of trustees. The accompanying financial statements present the Township's funds only as there are no component units which should be included in this reporting entity.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (I) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual Enterprise Funds are reported as separate columns in the fund financial statements.

Note I - Summary of Significant Accounting Policies (Continued)

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. The following major revenue sources meet the availability criterion: state-shared revenue and interest associated with the current fiscal period. Conversely, special assessments and federal grant reimbursements will be collected after the period of availability; receivables have been recorded for these, along with a "deferred revenue" liability.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

The Township reports the following major governmental fund:

General Fund - The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Township reports the following major proprietary fund:

Sewer Fund - The Sewer Fund accounts for the activities of the sewage collection system.

Additionally, the Township reports the following fund type:

Agency Funds - The Agency Fund accounts for assets held by the Township in a trustee capacity. Agency Funds are custodial in nature (assets equal liabilities) and do not involve the measurement of results of operations.

Note I - Summary of Significant Accounting Policies (Continued)

Private sector standards of accounting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The Township has elected not to follow private sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the Township's sewer function and various other functions of the Township. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenue and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of our proprietary funds relates to charges to customers for sales and services. The Sewer Fund also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

Assets, Liabilities, and Net Assets or Equity

Bank Deposits and Investments - Cash and cash equivalents include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables and Payables - In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances." All trade and property tax receivables are shown as net of allowance for uncollectible amounts.

Note I - Summary of Significant Accounting Policies (Continued)

Prepaid Items - Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

Capital Assets - Capital assets, which include property, plant, and equipment, are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the Township as assets with an initial individual cost of more than \$1,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

Buildings, equipment, and vehicles are depreciated using the straight-line method over the following useful lives:

40 years
20 years
8 to 20 years
5 to 10 years

Long-term Obligations - In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund-type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

Fund Equity - In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

Note I - Summary of Significant Accounting Policies (Continued)

Prior Period Adjustment - Beginning of year net assets in the Sewer Fund has been increased to account for a certain portion of special assessments receivable that was not recorded in a previous year. There is no impact on the current year change in net assets.

Total net assets as previously reported	\$ 2,238,592
Accounts receivable inadvertently omitted	 165,600
Total net assets as restated	\$ 2,404,192

Use of Estimates - The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

Note 2 - Stewardship, Compliance, and Accountability

Construction Code Fees - The Township oversees building construction, in accordance with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services. The law requires that collection of these fees be used only for construction code costs, including an allocation of estimated overhead costs. A summary of the current year activity and the cumulative surplus or shortfall generated since January I, 2000 is as follows:

Shortfall at April 1, 2005		\$ (11,472)
Current year building permit revenue		127,864
Related expenses: Direct costs Estimated indirect costs	\$ 65,314 75,006	 140,320
Current year expenditures in excess of revenue		 (12,456)
Shortfall at March 31, 2006		\$ (23,928)

Note 3 - Deposits and Investments

Michigan Compiled Laws Section 129.91 (Public Act 20 of 1943, as amended) authorizes local governmental units to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations that have offices in Michigan. The local unit is allowed to invest in bonds, securities, and other direct obligations of the United States or any agency or instrumentality of the United States; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions, which are rated as investment grade; and mutual funds composed of investment vehicles that are legal for direct investment by local units of government in Michigan.

The Township has designated six banks for the deposit of its funds. The investment policy adopted by the board in accordance with Public Act 196 of 1997 has authorized investment in bonds and securities of the United States government and bank accounts and CDs; repurchase agreements; bankers' acceptances of United States banks; commercial paper rated within the two highest classifications, which matures not more than 270 days after the date of purchase; investment pools organized under the Surplus Funds Investment Pool Act, 1982 PA 367, MCL 129.111 to 129.118; and mutual funds which are legal for direct investment by local units of governments in Michigan. The Township's deposits and investment policies are in accordance with statutory authority.

The Township's cash and investments are subject to several types of risk, which are examined in more detail below:

Custodial Credit Risk of Bank Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. At year end, the Township had \$4,165,754 of bank deposits (certificates of deposit, checking and savings accounts) that were uninsured and uncollateralized. The Township believes that due to the dollar amounts of cash deposits and the limits of FDIC insurance, it is impractical to insure all deposits. As a result, the Township evaluates each financial institution with which it deposits funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories. The Township has \$2,800,283 that is uninsured but collateralized with securities held by the pledging institution's agent but not in the Township's name.

Note 3 - Deposits and Investments (Continued)

Interest Rate Risk

Interest rate risk is the risk that the value of investments will decrease as a result of a rise in interest rates. The Township's investment policy does not restrict investment maturities, other than commercial paper which can only be purchased with a 270-day maturity. At year end, the average maturities of investments are as follows:

Investment		air Value	Maturity Date
Fifth/Third U.S. Gov't Bond	\$	493,595	2/27/2009

Credit Risk

State law limits investments in commercial paper to the top two ratings issued by nationally recognized statistical rating organizations. The Township has no investment policy that would further limit its investment choices. As of year end, the credit quality ratings of debt securities (other than the U.S. government) are as follows:

Investment	F	Fair Value		Rating Organization
Comerica investment pool	\$	486,067	AI/PI	Moody's
Money market		44,080	AAA	S&P
Sweep accounts		79,313	NR	NR
MBIA investment pool		601,042	NR	NR
Bank One investment pool		34,894	NR	NR

Notes to Financial Statements March 31, 2006

Note 4 - Capital Assets

Capital asset activity of the Township's governmental and business-type activities was as follows:

								Balance
		Balance			Disp	osals and	1	March 31,
Governmental Activities	Α	pril 1, 2005	_	Additions	Adju	ıstments		2006
Capital assets not being depreciated - Land	\$	1,579,700	\$	-	\$	-	\$	1,579,700
Capital assets being depreciated: Buildings and improvements Fire equipment Office furnishings and equipment	_	84,900 910,076 44,748		8,981 - 9,684		25,000 6,000		93,881 885,076 48,432
Subtotal		1,039,724		18,665		31,000		1,027,389
Accumulated depreciation: Buildings and improvements Fire equipment Office furnishings and equipment		(32,127) (456,497) (35,495)	_	(5,112) (47,109) (3,337)		- (25,000) (6,000)		(37,239) (478,606) (32,832)
Subtotal		(524,119)		(55,558)		(31,000)		(548,677)
Net capital assets being depreciated		515,605	_	(36,893)	-			478,712
Net capital assets	\$	2,095,305	\$	(36,893)	\$		\$	2,058,412
Business-type Activities (Sewer Fund	d)							
Capital assets not being depreciated - Land		\$ 260,98	32	\$ -	\$	-	\$	260,982
Capital assets being depreciated - Sewer buildings and systems		2,742,72	.2	-		-		2,742,722
Accumulated depreciation - Sewer buildings and systems		(405,46	<u>6</u>)	(68,56	<u>8</u>) _	-		(474,034)
Net capital assets being depreciated		2,337,25	6	(68,56	8) _	-		2,268,688
Net capital assets		\$ 2,598,23	8	\$ (68,56	<u>8</u>) <u>\$</u>	-	\$	2,529,670

Notes to Financial Statements March 31, 2006

Note 4 - Capital Assets (Continued)

Depreciation expense was charged to programs of the primary government as follows:

Governmental activities:

General government	\$	8,449
Public safety	<u></u>	47,109
Total governmental activities	\$	55,558

Note 5 - Interfund Receivables, Payables, and Transfers

Interfund balances result from the time lag between the dates that goods and services are provided or reimbursable expenditures occur, transactions are recorded in the accounting system, and payments between funds are made.

Note 6 - Long-term Debt - Sewer Fund

Original Construction - In May 1995, the Township, in cooperation with Washtenaw County (the "County"), approved and began construction of a sanitary sewage disposal system for individuals within the Hamlet of Salem. On May 1, 1995, the Township entered into a lease agreement with the County relating to the system. Under this agreement, the County is responsible for construction and financing of the system through a bond program with the Michigan Municipal Bond Authority. The original lease amount of \$2,255,000 is equal to the total proceeds that may be drawn by the County. The Township will pay the County semiannual amounts sufficient to pay the debt service requirements and other related costs.

The Township will lease the system from the County and is required to operate, maintain, repair, insure, and manage the system for the County. Ownership of the system will be transferred at no cost to the Township after the bonds have been paid in full.

Note 6 - Long-term Debt - Sewer Fund (Continued)

As of March 31, 2006, the estimated future minimum lease payments are as follows:

Years Ending		
March 31	_	 Amount
2007		\$ 133,688
2008		136,325
2009		133,850
2010		136,375
2011		133,788
2012-2016		673,662
2017		 102,250
	Total minimum lease payments	1,449,938
	Less amount representing interest	 (174,938)
	Present value	\$ 1,275,000

The capital lease represents the financing of public improvements that benefited a specific district; this district is specially assessed, at least in part, for the cost of the sewer improvements. At March 31, 2006, the Township had approximately \$503,000 of special assessments receivable in the future related to this project.

2002/2003 Expansion - In May 2002, the Township entered into an agreement with the County to expand the Township's existing sewer system. Under this agreement, the County is responsible for construction and financing of the project through a bond program with the Michigan Municipal Bond Authority. The bond was issued in May 2002 for \$1,090,000. The Township has entered into a lease agreement equal to the total proceeds that will be drawn down by the County. The Township will pay the County semiannual amounts sufficient to pay the debt service requirements and other related costs.

Note 6 - Long-term Debt - Sewer Fund (Continued)

As of March 31, 2006, the estimated future minimum lease payments are as follows:

Years Ending		
March 31	_	 Amount
2007		\$ 99,175
2008		97,015
2009		94,735
2010		92,365
2011		89,920
2012-2016		392,376
2017-2021		322,795
2022		 56,375
	Total minimum lease payments	1,244,756
	Less amount representing interest	 (334,756)
	Present value	\$ 910,000

The capital lease represents the financing of public improvements that benefited a specific district; this district is specially assessed, at least in part, for the cost of the sewer improvements. At March 31, 2006, the Township had approximately \$891,000 of special assessments receivable in the future related to this project.

Note 7 - Landfill Agreement

In 1991, the Township entered into a host community agreement and lease with Onyx North America - Arbor Hills Landfill (Onyx), previously known as Browning-Ferris Industries (BFI) of Southeastern Michigan, Inc., covering a Township-owned landfill site. The Township receives quarterly lease renewal payments in return for leasing the site to Onyx for landfill operations. In addition, the Township receives monthly payments from Gas Recovery Systems equal to 50 percent of the revenue generated from the sale of landfill gases. For the year ended March 31, 2006, host revenue and gas royalties were \$419,832 and \$618,865, respectively.

Note 7 - Landfill Agreement (Continued)

In June 1996, the Township also entered into a host community agreement with Onyx covering a composting site. Total revenue for the year ended March 31, 2006 relating to this agreement was \$41,307.

State and federal laws and regulations require that a final cover be placed on the landfill site when it stops accepting waste and that certain maintenance and monitoring functions be performed at the site for 30 years after closure. Any costs associated with closure or postclosure care are the responsibility of Onyx. The Township is responsible for closure and postclosure care costs only in the event that Onyx and its parent are unable to provide for these costs. The financial statements do not reflect any adjustments that might be necessary in the event Onyx is unable to provide for closure and postclosure care costs.

Note 8 - Risk Management

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions, and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township has purchased commercial insurance for medical benefit claims and participates in the Michigan Municipal League Liability and Property pool program for claims relating to property, torts, errors and omissions, and workers' compensation and the Michigan Townships Participating Plan for claims relating to firefighter disability and life claims. Settled claims relating to the commercial insurance have not exceeded the amount of insurance coverage in any of the past three fiscal years.

The Michigan Municipal League risk pool program operates as a common risk-sharing management program for local units of government in Michigan; member premiums are used to purchase commercial excess insurance coverage and to pay member claims in excess of deductible amounts. The Michigan Townships Participating Plan operates as an insurance purchasing pool for local units of government in Michigan. The plan purchases commercial insurance on behalf of its members at a lower cost than would be available on an individual basis.

Notes to Financial Statements March 31, 2006

Note 9 - Defined Contribution Pension Plan

The Township provides pension benefits to certain employees through a defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate from the date of employment (or other date). As established by the adoption agreement, the Township contributes 10 percent of certain employees' gross earnings to the employee's account.

The Township's total payroll during the current year was \$457,545. The current year contribution was calculated based on covered payroll of approximately \$160,000, resulting in an employer contribution of \$15,908.

Required Supplemental Information Budgetary Comparison Schedule - General Fund Year Ended March 31, 2006

	Original Budget		Amended Budget	Actual		Variance with Amended Budget	
Revenue							
Licenses and permits	\$	112,500	\$ 112,500	\$	127,864	\$	15,364
State-shared revenues and grants		310,000	310,000		380,168		70,168
Landfill/Host community fees:							
Host fees		402,500	402,500		419,832		17,332
Gas royalties		600,000	600,000		618,685		18,685
Compost host fees	_	30,000	30,000	_	41,307		11,307
Total landfill/host community fees		1,032,500	1,032,500		1,079,824		47,324
Local sources		23,300	23,300		30,163		6,863
Interest income		46,000	46,000		164,069		118,069
Other revenue:							
Refunds and rebates		9,000	9,000		8,795		(205)
Charges for services		4,950	4,950		11,105		6,155
Cable television franchise		30,000	30,000		41,806		11,806
Other		14,722	14,722	_	17,924	_	3,202
Total other revenue		58,672	58,672		79,630		20,958
Total revenue		1,582,972	1,582,972		1,861,718		278,746
Expenditures							
General government:							
Township board:							
Salaries		23,812	23,812		22,113		1,699
Payroll taxes		1,822	1,822		1,718		104
Other		1,550	1,550	_	695		855
Total Township board		27,184	27,184		24,526		2,658
Supervisor:							
Salaries		31,666	31,666		31,666		-
Administrative assistant		36,606	36,606		36,259		347
Payroll taxes and benefits		11,416	11,416		11,539		(123)
Supplies and others	_	1,850	1,850		1,169		681
Total supervisor		81,538	81,538		80,633		905
Clerk:							
Salaries		31,666	31,666		31,666		-
Deputy clerk		25,000	25,000		18,775		6,225
Severance		5,000	5,000		3,240		1,760
Payroll taxes and benefits		4,335	4,335		3,891		444
Printing and supplies		200	200		-		200
Equipment		1,000	1,000		390		610
Other	_	9,100	9,100		5,213	_	3,887
Total clerk		76,301	76,301		63,175		13,126

Required Supplemental Information Budgetary Comparison Schedule - General Fund (Continued) Year Ended March 31, 2006

	Original Amended Budget Budget		Actual		Variance with Amended Budget		
Expenditures (Continued)							
General government (Continued):							
Treasurer:							
Salary	\$ 31,666	\$	31,666	\$	31,666	\$	-
Deputy treasurer	25,000		25,000		13,137		11,863
Payroll taxes and benefits	4,335		4,335		3,468		867
Tax statements	4,200		4,200		4,025		175
Equipment	1,000		1,000		-		1,000
Other	 1,450	_	1,450		685		765
Total treasurer	67,651		67,651		52,981		14,670
Township hall and office:							
Salaries	4,500		4,500		7,609		(3,109)
Payroll taxes	345		345		329		16
Utilities	30,000		30,000		31,573		(1,573)
Equipment	20,000		20,000		11,713		8,287
Maintenance	61,000		61,000		54,091		6,909
Printing, postage, and supplies	29,500		29,500		23,783		5,717
Other	 800	_	800		141		659
Total Township hall and office	146,145		146,145		129,239		16,906
Other:							
Election	37,271		37,271		16,928		20,343
Assessing	42,250		42,250		41,343		907
Zoning	60,783		60,783		56,517		4,266
Community development	120,447		148,197		133,226		14,971
Fringe benefits and insurance	57,500		57,500		52,119		5,381
Board of review	1,007		1,257		862		395
Board of appeals	2,010		2,010		1,207		803
Planning commission	33,119		33,119		16,897		16,222
Urban area committee	37,500		37,500		26,000		11,500
Accounting and audit	18,000		22,580		22,580		-
Legal services	55,000		90,000		62,695		27,305
Other	 147,946	_	147,946		15,827		132,119
Total other	 612,833	_	680,413		446,201		234,212
Total general government	1,011,652		1,079,232		796,755		282,477
Public safety:							
Fire department	259,720		259,720		252,661		7,059
Police department	 88,500	_	88,500		86,130		2,370
Total public safety	348,220		348,220		338,791		9,429

Required Supplemental Information Budgetary Comparison Schedule - General Fund (Continued) Year Ended March 31, 2006

		8		Amended Budget	Actual		Variance with Amended Budget	
Expenditures (Continued) Public works - Highways and streets Capital improvements	\$	197,000 19,000	\$	197,000 19,000	\$	161,609 9,579	\$	35,391 9,421
Total expenditures	_	1,575,872		1,643,452		1,306,734		336,718
Excess of Revenue Over (Under) Expenditures		7,100		(60,480)		554,984		615,464
Fund Balances - Beginning of year	_	5,274,377	_	5,274,377	_	5,274,377		
Fund Balances - End of year	\$	5,281,477	\$	5,213,897	\$	5,829,361	\$	615,464

Note to Required Supplemental Information March 31, 2006

Note - Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the General Fund. All annual appropriations lapse at fiscal year end. The Township's fiscal year begins on April I and ends March 31. During the months of January and February, department heads are asked to provide spending requirements for the upcoming fiscal year. The clerk's department provides updated revenue and expenditure reports to enable the department heads to determine how well their expenditures are relative to the current proposed budget.

The supervisor is responsible for compiling the budget information and presenting it to the board. The treasurer assists in this process by providing revenue projections. A preliminary budget is presented to the board in February for review and input from the trustees. A public budget hearing, which is advertised in the local designated newspaper, is held in March to provide a forum for the citizens to make comments and provide their input. Subsequently, the board takes a formal vote to adopt the budget by cost centers or departments via the General Appropriations Act.

The budget document presents information by fund, function, department, and line items. The legal level of budgetary control adopted by the governing body is the department level.

Encumbrance accounting is employed in governmental funds. Amounts encumbered for purchase orders, contracts, etc. are not tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered.

Excess of Expenditures Over Appropriations in Budgeted Funds - The Township did not have significant expenditure budget variances.

Other Supplemental Information

Other Supplemental Information Fiduciary Funds Statement of Assets and Liabilities March 31, 2006

	Tax	Collection		Escrow	Total		
Assets - Cash and cash equivalents	<u>\$</u>	77,964	<u>\$</u>	113,893	<u>\$</u>	191,857	
Liabilities Due to other governmental units Refundable deposits	\$	77,964 	\$	- 113,893	\$	77,964 113,893	
Total liabilities	\$	77,964	\$	113,893	\$	191,857	





Suite 400 1000 Oakbrook Drive Ann Arbor, MI 48104 Tel: 734.665.9494 Fax: 734.665.0664 plantemoran.com

June 22, 2006

To the Members of the Township Board of Trustees Salem Township P.O. Box 75002 9600 Six Mile Road Salem, MI 48175

Dear Board Members:

Reportable Condition

In planning and performing our audit of the financial statements of Salem Township for the year ended March 31, 2006, we considered the Township's internal control in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control. However, we noted one matter involving the internal control and its operation that we consider to be a reportable condition under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control that, in our judgment, could adversely affect the Township's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. The matter noted is the only one that came to our attention, and had our procedures in internal control related matters been more extensive, other matters may have been noted.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of internal control would not necessarily disclose all matters in internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above. However, we noted the following reportable condition that we believe to be a material weakness.



2

June 22, 2006

During the course of our audit, we noted that the listing of sewer accounts receivable was not being reconciled to the general ledger. We would like to note that the sewer accounts receivable procedures have improved from prior years; however, we now encourage the Township to continue to improve the process and reconcile the detail listing of accounts receivable to the general ledger for current and long-term receivables.

Bank Reconciliations

In prior years, we noted that bank reconciliations were not prepared timely and it was included as a material weakness in our management letter. In the current year, bank reconciliations were prepared timely and we feel that the process is no longer a material weakness. Adequate preparation of the bank reconciliations also includes the appropriate review of the reconciliation by an independent party. It is our understanding that the clerk reviews the monthly bank reconciliations; however, there is no indication of this review. We suggest that the preparer of the bank reconciliation initial and date the reconciliation on the date of completion and the clerk initial and date the reconciliation on the date of review.

Construction Code Fees

The Township oversees building construction in according with the State's Construction Code Act, including inspection of building construction and renovation to ensure compliance with the building codes. The Township charges fees for these services and State law requires that this revenue be used only toward the payment of construction code costs, which can include an allocation of overhead costs. For the years ended March 31, 2006 and 2005, the direct and indirect costs exceeded the revenues collected by approximately \$12,000 and \$31,000, respectively, which created a cumulative shortfall related to construction code activity of approximately \$24,000 at March 31, 2006. The Township should evaluate the fee structure for construction code fees to ensure that the other General Fund revenues do not subsidize the construction activity.

We would like to thank the Township and all those involved with the audit process for their assistance. If any questions arise upon reviewing the financial statements or on the above comments, we would be happy to discuss them with you. Thank you for the continued opportunity to be of service.

Very truly yours,

Plante & Moran, PLLC

Michael J. Swartz

April King

MJS:bb